## <u>Training System Assessment for Initial Understanding and Improvement Purposes</u>

The following assessment is organized by the 5 elements of a business system. It promotes "system thinking" by evaluating a few key components of each of the 5 system elements. An effective training system will not only ensure effective and efficient job training and qualification but also provides the foundation for continual improvement of all aspects of the operation.

## Continuous Improvement Starts with a Consistent / Repeatable and Stable Operation

Provide a rating for each item and comment as necessary to meet the objectives of the assessment.

Production Jobs – Basic Training System Assessment								
1. Roles & Responsibilities	5	4	3	2	1	Comment		
	high				low	Comment		
Personnel responsible for doing the						(list who / positions)		
training is well-defined. The trainers								
are enabled and capable.								
Personnel who determine						(list who / positions)		
qualification are well-defined. They								
are enabled and capable of								
determining qualification.								
Personnel responsible for						(list who / positions)		
documenting how jobs are to be								
performed are well-identified,								
enabled and capable of doing that.								
Those who are responsible for						(list who / positions)		
making changes / updates to training								
documents are well-defined, enabled								
and capable.								
2. Tools, Equipment	5	4	3	2	1	Comment		
Up-to-date work instructions								
designed for training purposes exist								
(job steps, how-to, why, visuals).								
The tools, equipment, information								
for performing the job are readily								
available to the trainee.								
There is a tool (test, questionnaire,								
checklist) for determining job								
qualification for the trainee.								
There is accessible / usable								
documentation (matrix) of which								
employees are qualified on what								
jobs.								

3. Practices, Methods	5	4	3	2	1	Comment
Employees are consistently						
performing jobs the one best way.						
There's an established "one best						
way" to do the training and to						
determine job qualification.						
Cross-training / cross-qualification						
are commonplace.						
Visual aids (mistake proofing) are						
used to help ensure consistency and						
effectiveness of performance.						
4. Expectations / Metrics	5	4	3	2	1	Comment
Quantitative expectations (metrics)		-			_	
are in place that set daily / hourly						
production expectations.						
Real time outputs / metrics are						
tracked that compare expectations						
and results.						
Barriers to effective performance						
(problems) are consistently identified						
and documented.						
Metrics have been developed for						
evaluating training effectiveness.						
5. Know-how	5	4	3	2	1	Comment
Supervisors know how tasks are to	,	4	, J			Comment
be performed and can quickly						
recognize non-conformance.						
Employees are aware of customer						
specifications (next customer and						
ultimate customer).						
Personnel use a specific problem-						
solving process to identify, prioritize						
and solve problems.						
Other items worth noting:						